

Tooley Street

Tooley Street is an 18,600 m² mixed use development for Great Portland Estates. Embodying ideals of sustainability, prefabrication and flexibility, the project represents a significant step forward in the evolution of speculative office design. Part refurbishment and part new build, the scheme offers five floors of office space, a variety of retail units on the ground floor and five residential units.

An innovative approach to 'lean office design' has been adopted for all aspects of the building's design, procurement and construction. The building uses only 62% of the energy of a typical speculative office building, equating to a carbon saving of 600 tonnes per year.

Office Sector: Location: London, UK

Address: Southwark, SEI. London Client: Great Portland

Estates

Value: £41.6m Start: May 2004 Completion: June 2008

Two stage Design and Contract Type:

Build

Key Dates

May 2004: Project initiated

June 2005: Initial multi-let scheme was amended into an 'atrium' scheme

January 2006: Appointment of the Contractor at the end of Stage C

January 2006: Planning consent was obtained September 2006: Works on site commenced June 2008: Works on site completed March 2009: First occupants move in

Areas

Gross Internal: 200,000 ft2 | 18,600 m2 Office 146,765 ft² | 13,635 m² 12,000 ft2 | 1,115 m2 AI/A3 space Residential 4,150 ft2 | 3,850 m2

Brief Planning History

The project evolved from a thorough design development and consultation process with the Planning Authority, conservation officers, the client, the client's letting agent, local interest groups and residents. From the beginning, studies focused on massing, materiality and connection in relation to the mixed urban context, daylighting and rights of lights considerations.

Planning approval for the scheme was received in January 2006.

Project Team

Client: Great Portland Estates Plc

Architect: Allford Hall Monaghan Morris

Structural Engineer: ARUP **Building Services Engineers:** ARUP

Project Manager :Jackson ColesMain Contractor :Laing O'Rourke

Quantity Surveyor: Gardiner and Theobald LLP

Planning Consultant: Montagu Evans LLP Rights of Light Surveyor: Anstey Horne

Fire Consultant:

Approved Inspector:

Planning Supervisor:

Bodycote Warringtonfire

Butler and Young Group

Gardiner and Theobald LLP

Party Wall Surveyor: |ackson Coles

Acoustic Consultant: Alan Saunders Associates

Letting Agents: DTZ Holdings Plc

Allford Hall Monaghan Morris Team Members

Simon Allford, Sarah Baccarini, Alberto Barba Guerrero, Andreia Castanheira, Ming Chung, Nic Crawley, Patricia Ferreira de Sousa, Jonathan Hall, Gareth Jones, Dan Marshall, Ian McArdle, Yuk Ming Lam, Paul Monaghan, Peter Morris, Andy Jones, Gareth Lord, Goh Ong, Geoff Poon, Ana Sa, Maria Antonia Ripoll, Jonathan Rixon, Morna Robertson, Robert Romanis, Philip Turner, Ignacio Vidal Traver, Artur Viveiros, and James White.

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Project Description

160 Tooley Street is an 18,600m² mixed use speculative development. It represents a significant step forward in the evolution of office design. The building embodies current thinking about how commercial buildings can respond intelligently to the need for sustainable architecture, in its broadest sense. Part refurbishment and part new build, the scheme offers five floors of flexible office space, a variety of retail units on the ground floor and five residential units.

Client's Brief

The brief to the Design Team was to deliver a scheme which was to embrace sustainability, enhance the character of the existing Tooley Street buildings and maximise net lettable area. Particular focus was to be given to utilising modern methods of construction where high levels of prefabrication would lead to cost efficiencies and waste reduction.

Planning opportunities and constraints

The project evolved from a thorough design development and consultation process with the Planning Authority, conservation officers, the client, the client's letting agent, local interest groups and residents. From the beginning, studies focused on massing, materiality and connection in relation to the mixed urban context, daylighting and rights of lights considerations.

Materials

The existing buildings have been retained and refurbished, maintaining the urban grain of the street. The materiality of the new facades responds to the urban context, being robust in nature, but with detailed consideration given to contrasting finishes as well as articulation of the façade in terms of depths of reveals. The materials are hard, in response to the urban surroundings. Internally, the exposed precast concrete soffit, a vital feature of the building's energy strategy, generates a new kind of architecture. A bespoke direct/indirect lighting system was developed as part of the total solution.

Procurement and Construction

Early discussions with contractors enabled the best resolution of technical issues. Many elements were manufactured offsite, in the form of precast soffits and columns, prefabricated service looms and a unitised façade to the new build. This resulted in higher quality finishes, easily and quickly installed on site with greatly reduced waste. Mock-ups and trials were used extensively to explore and refine new ideas.

Summary of Timetable

The project was initiated in May 2004. The initial multi-let scheme was amended into an 'atrium' scheme in mid 2005, following interest from tenants in taking the whole building. A two stage tender using a design and build contract was used with the appointment of the Contractor at the end of the Stage C in January 2006. Planning consent was obtained in January 2006. Work on site commenced in September 2006 and was completed in June 2008. A fitout was undertaken following handover, and was ready for occupation in sprint 2009.

Programme and Budget Constraints and Opportunities

The scheme was procured at a relatively low capital cost. Subcontractors and suppliers were able to plan early, avoid delays and any unnecessary costs. Early consideration of design responsibility led to economy of working. Lean construction methods with minimal wet trades, no external scaffold and extensive use of self finished materials kept the contractors on site costs down. Modular methods and prefabrication were used extensively on the services installations to avoid site problems and minimise installation work on site. Extensive modelling and large scale mockups were utilised to reassure the client and agents that such approaches were both suitable and effective.

The use of recycled water, solar heating, low maintenance finishes, intelligent lighting systems as well as the cooling benefits of the exposed concrete structure has resulted in a pleasurable working environment that is both energy and cost efficient. In addition, the plan - designed to be capable of being split into multiple separate tenancies - is future-proofed for a range of different potential users of various sizes.

Conclusion

The completed 160 Tooley Street project represents a significant step forward in the evolution of office design and serves as a new model for large scale commercial office developments. It is a successful speculative commercial office building: it was forward-sold twice and then pre-let before completion. But, more importantly, it is built research into how the office can be artistically and technically reconsidered.

On the urban level, the three existing buildings have been retained, refurbished and then cut away: creating a link between old and new, generic and specific, and building and city.

On a technological level, the new building tests construction skill. Its concrete materiality, expressed through innovative prefabrication of structure, wall and soffit, defines an architecture of the purposeful eradication of superfluous detail. The engineering is integrated into the fabric of the architecture: nothing can be taken away and nothing need be added.

On the organisational level, 160 Tooley Street pursues the idea of big flexible volumes. This is not radical but it reflects a commitment to the philosophy of long-life-loose-fit architecture: dimensions in plan and section are generous and the focus on light creates two generous city rooms, one open, one enclosed.

Ultimately, 160 Tooley Street succeeds because the new model it defines offers delight. Delight in the remaking of the old; the richness, depth and materiality of the new and the engagement of the two. 160 Tooley Street defies the norm and the call for monotonous sameness by offering difference, delight and incidence: the future of the office, and the office of the future is lighter, larger, specific and dynamic.

Client Summary

The site was assembled by Great Portland Estates in four separate transactions through the summer of 2004. The three buildings fronting Tooley Street were tired in appearance and inefficient internally, whilst the land to the rear accommodated a collection of one and two storey warehouses.

The brief to the Design Team was to deliver a scheme which was to embrace sustainability, enhance the character of the existing Tooley Street buildings and maximise net lettable area. Particular focus was to be given to utilising modern methods of construction where high levels of prefabrication would lead to cost savings and waste reduction. In addition, the London Mayor's renewable energy target of 10% was to be delivered through the incorporation of a biomass boiler and solar thermal water heating.

The team delivered – 160 Tooley Street represents a significant step forward in the evolution of office design, procurement and thoroughly embraces sustainability. As a direct result, keen interest was shown by potential tenants including City & Guilds, TfL as well as Southwark Borough Council who eventually took a pre-let of the building in July 2007. All were eager to occupy a building whose green credentials were not merely regarded as being token.

Contractor Summary

The Laing O'Rourke Group joined the Tooley Street project team in January 2006 following a successful 1st stage tender. At this point the scheme design had been recently revised and was at Stage C.

The involvement of a main contractor at this early stage not only brings initial benefits with buildability advice but also longer term benefits from having a contractor that is full briefed and integrated into the team prior to starting on site. By forming these relationships early in the process the transition to a Design and Build contract was made with greater confidence and less risk to all parties.

The Laing O'Rourke Group understood the aspirations behind the project and was able to input into its development by drawing on the specialist knowledge of its in house companies:

- Expanded Piling Worked with Arup Structures to design the most appropriate foundation solution.
- Malling Worked with the design team to develop the
 external pre cast cladding solution. Malling was also able to
 demonstrate what was achievable with pre cast concrete
 for the exposed structural frame and soffit panels. This
 work contributed to the success of the finished product.

- Expanded structures Worked alongside Arup,
 Mallings and the other designers to devise a method of
 construction that enabled the programme to be met, while
 achieving a high standard to the concrete finish.
- Strongforce Designed the post tensioned slabs in conjunction with Arup and Expanded structures.
- Crown House Technologies Collaborated with Arup services and other design team members to develop the design of the services installations, utilising their 3D modelling capabilities.

The integration of the various parts of the group at all stages of the design process was fundamental to the success of the project. This success however, was as much due to the keenness of the client and the designers to join forces with the wider team, as the contributions themselves. When challenges presented themselves they have been resolved collectively. Every member of the team contributed to the genuine desire to deliver an outstanding and innovative building.

Overview

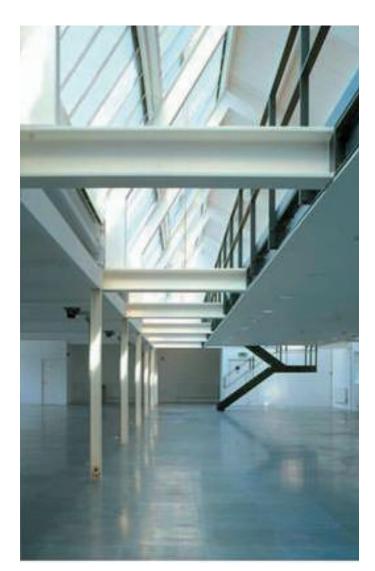
From inception, the ambition of the client and project team was to create a building that would offer a critique of recent speculative office developments. In doing so, the building would serve as a new model for large scale commercial office developments.

An innovative approach has been adopted for all aspects of the building's design, procurement and construction. This is based on a clear attitude to holistic, integrated design, involving a high degree of coordination between disciplines and with the main contractor and key subcontractors.

Whilst few of the technologies applied are in themselves ground-breaking, it is the way in which these have been successfully brought together, coupled with the scale of application, that is visionary.

The stated ambitions were:

- · High quality, flexible product
- · Low energy building
- Prefabrication
- Intelligent design, procurement and construction





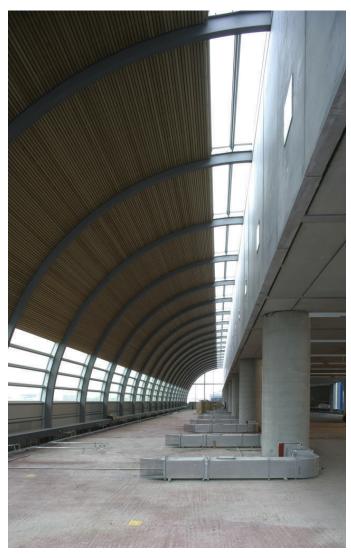


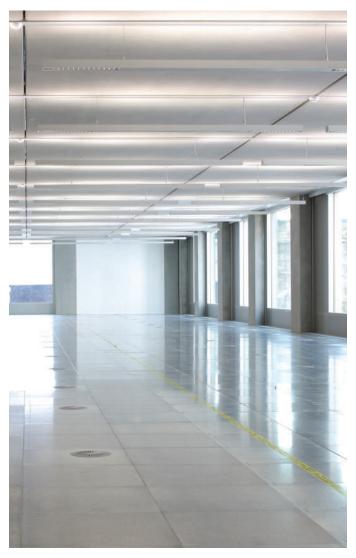


Flexibility

High quality, flexible product:

- Excellent internal environment
- · Achieve good natural daylighting levels
- Provide good artificial lighting conditions
- · Access to views out from all parts of each floor plate
- Generous floor to ceiling height
- · Challenge preconceived notions about planning grids
- Flexible tenancy and cellularisation strategies
- Optimised structure relative to depth of floor plate
- · Robust architectural language, responsive to its context



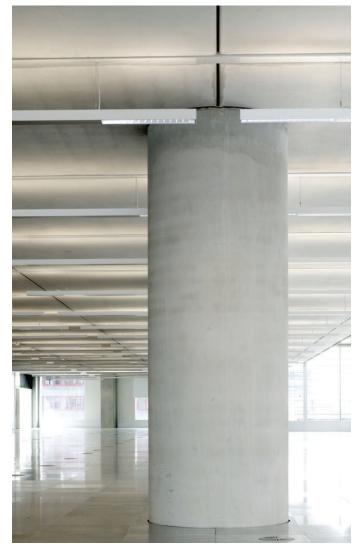


Self finished prefabricated components for repetition, integrated structure and services

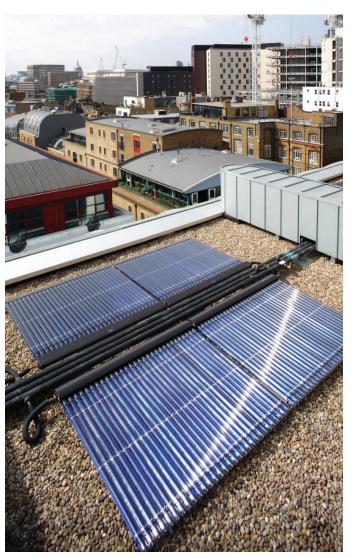
Low energy

Low energy building:

- Achieve BREEAM Very Good rating
- Reduce energy consumption Exposed thermal mass
- Displacement air conditioning system
- Consider alternative strategies for sustainable design
- Minimise solar gain





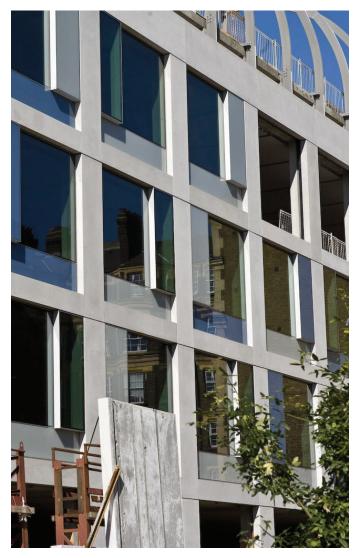


Solar thermal tubes

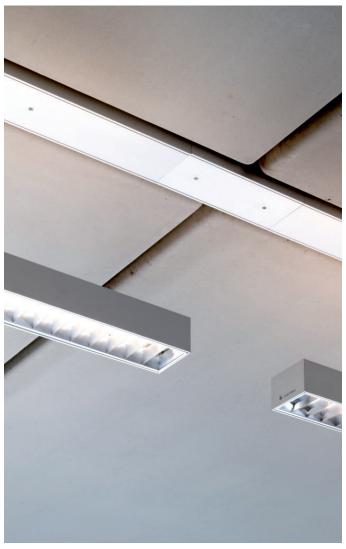
Prefabrication

Use of prefabricated components:

- Greater guarantee of quality and finish
- Reduce the duration of on-site work
- Limit the need for site storage important on a tight urban site
- Minimise reliance on finishing trades
- Minimise waste
- Minimise use of wet trades
- · Minimise requirement for scaffolding







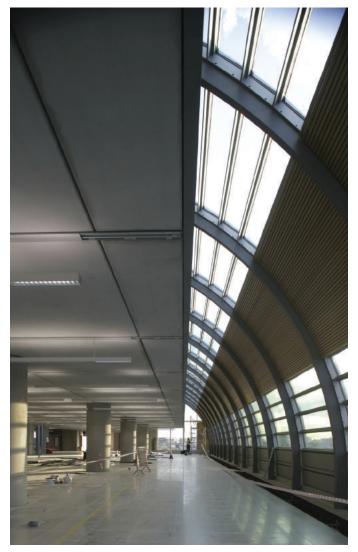
Pre-cast soffit

Procurement and construction

Intelligent design, procurement and construction:

- Embrace a collaborative approach between all stakeholders on the project
- Close coordination of architecture, structure and building services
- Obtain early input of specialist knowledge external envelope, exposed superstructure, buildability
- 2-stage tender and incentivised pre-construction services agreements with key sub-contractors





Site progress photographs

Materiality

The term 'new warehouse aesthetic' was coined in the early stages of the project to describe an attitude towards materiality and the internal aesthetic of the new buildings.

The buildings were conceived as a contemporary reinterpretation of nineteenth century warehouse buildings. These offer robust, light, big volume, flexible space that provide high quality, desirable space even today.













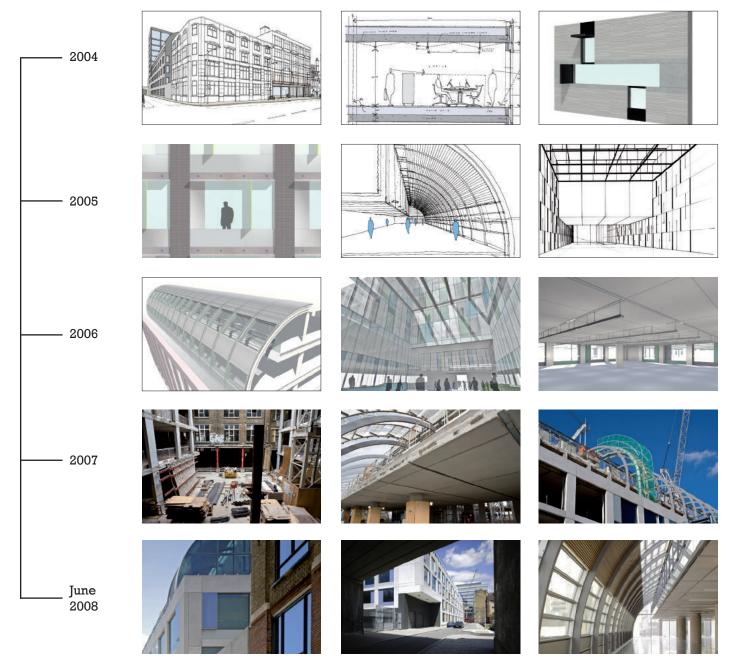




Timeline Overview

Achieving the project aims demanded close integration of architecture, structure and building services. This has been attained through the collaborative approach adopted by the wider team throughout the duration of the project.

The strong backing of a forward looking client was pivotal to the outcome of the process. 160 Tooley Street represents the continuation in a thread of research in to lean building methods that includes The Johnson Building, Yellow Building and has been followed by Angel and City Road. These projects are linked by a concept which has been termed 'White Collar Factory'.



Urban Context

The new buildings are conceived as a remaking of the existing warehouse buildings on the site. As such, they reflect their clear structural language, and employ robust materials, appropriate to the urban context.



Existing Tooley Street elevation



Cleared site looking south



3rd floor 166 Tooley Street



Typical floor of existing building



Barnham Street looking south



View north from roof of existing buildings



View south over site before demolition

Site connections

The site fills an urban block between Tooley Street and the mainline railway viaduct connecting London with the south coast. The scale of the project is such that it is conceived as a piece of masterplanning.

KEY

Α	Access from City Hall
$\overline{}$	Access from City Fian
В	Access from Tower Bridge
С	Access from Shad Thames
D	Access through railway tunnels
E	Access from London Bridge Stations
F	Access from Thames riverside walk

As such, it strives to reinstate connections between More London and the river Thames to the north, and peripheral areas south of the railway. Improvements have been carried out to the side streets to enhance connections. This theme is reinforced by the idea of the internal street, linking a series of 'public rooms'.

01	River Thames
02	City of London
03	Central London
04	Hay Gallery
05	More London
06	Potters Fields

Primary office and retail entrances on Tooley Street
 Primary residential entrance on Shand Street

09 Railway viaduct to London Bridge & Charing Cross Stations



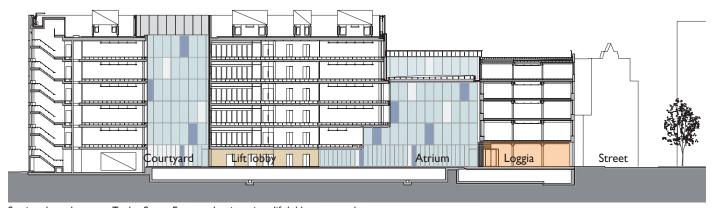
Entrance and street

The principle organising device in the scheme is an internal street that accommodates the public areas of the building as well as the principle vertical circulation and services zones. The idea of a street manifests itself as a succession of linked spaces or rooms, each having its own spatial quality.

The rooms are visually unified by means of a continuous stone floor surface. The office floorplates are arranged as two wings to each side of the street, connected at upper floors to create donuts of open plan space.



Early sketch proposal of Tooley Street office entrance



 $Section\ through\ street\ \hbox{-} Tooley\ Street\ Entrance\ loggia, atrium, lift\ lobby, courtyard$





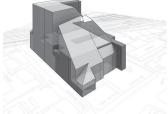
Views of completed loggia and atrium spaces

Rights of light

The building occupies a dense urban site on the south side of Tooley Street in Southwark.

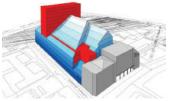
The form and mass of the building have been derived from analysis of daylighting and rights of light as well as a consideration of the characteristics and scale of surrounding buildings.



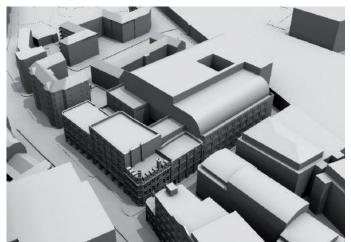


Rights of light analysis model

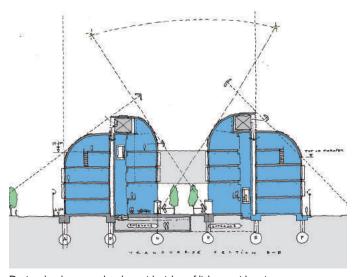




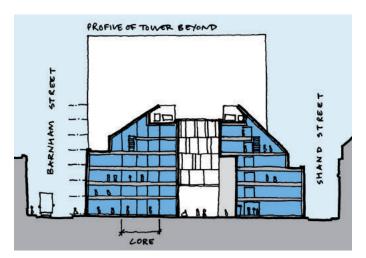
Early scheme within rights of light envelope



Massing study



 $\label{lem:decomposition} De sign \ development \ sketches \ with \ rights \ of \ light \ considerations$

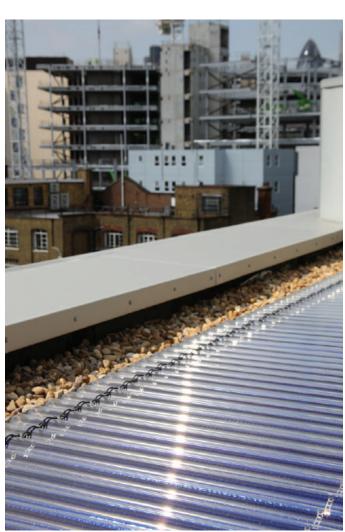


Sustainability

A driving ambition of the project was to achieve a BREEAM (2006) Very Good rating. This was easily achieved, along with a strong B rating APC certificate. Throughout the design development, alternative strategies for sustainable design were considered and solar gain was addressed through the form and façade design. Significant use of prefabricated components delivered a number of advantages including; a greater guarantee of quality and finish: the reduction of on-site work and the need for site storage; reduced reliance on wet and finishing trades; reduced waste. In addition to this, rainwater harvesting was incorporated into the scheme.

After planning permission was granted in 2005, the GLA's requirement for 10% of the building's energy consumption to be provided from on-site renewable sources became mandatory. The inclusion of a biomass boiler as well as solar thermal preheating of hot water, using evacuated tubes on the west facing roof were able to provide a total of 10% of the building's energy use.

- Reduced waste through prefabrication
- · Biomass boiler
- · Rainwater harvesting for grey water building use



Solar thermal tubes for pre-heating of hot water

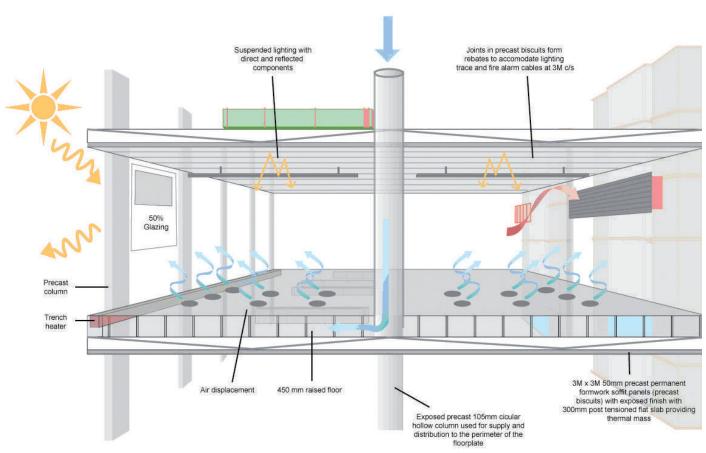


Biomass boiler

Structural ducts

Air is routed through the hollow centres of columns from roof mounted plant. This dispersed delivery limits the length of ducting required, and simplifies the service layout.

The central columns act as structural ducts delivering cooled air from the rooftop plant, directly to the perimeter zone of each floor plate, where the solar gain load is highest. The development of techniques for pre-casting these components involved a high degree of coordination between design team and the precast concrete sub-contractor.



Sustainability diagram



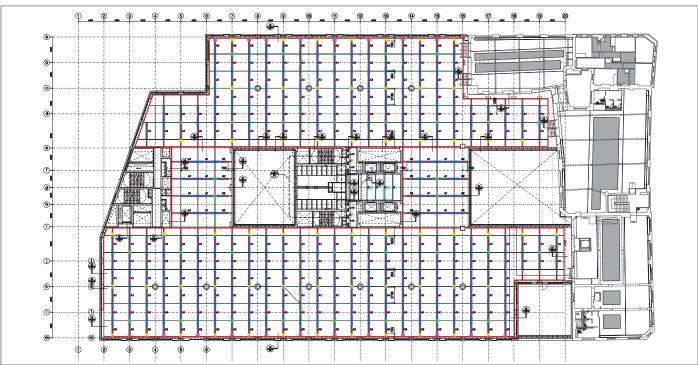


Integration of elements in finished building

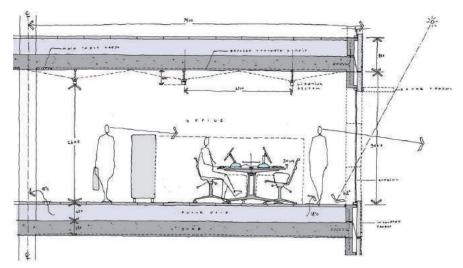
Soffits - biscuits

To be most effective, the displacement air conditioning system needs a generous floor to ceiling height and exposed thermal mass. By revealing the soffit, control of the finish and coordination of building services installations becomes crucial.

The precast concrete soffit panels, or 'biscuits', were formed in steel moulds using self-compacting concrete, with an as-struck finish. These are used as permanent formwork to a post-tensioned in-situ slab and have steel lattices cast into the top surface to tie the construction together. Recesses between these biscuits take the primary and secondary distribution trunking for the lighting and fire detection systems.



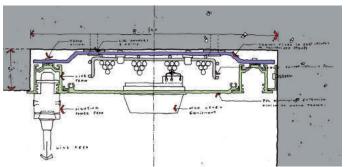
Pre cast 'biscuit' setting out plan



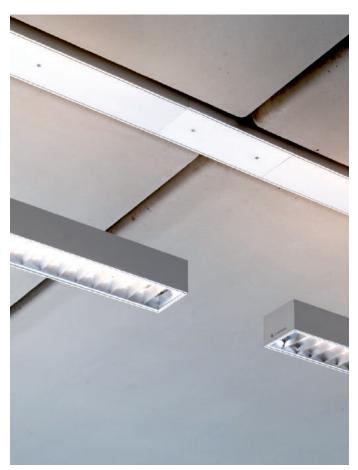
Office plate schematic

Soffits - lighting

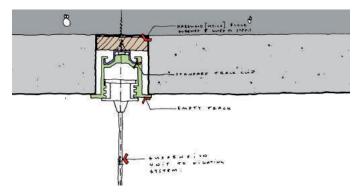
The absence of lightweight finishes to ceilings and walls meant that there was no opportunity to conceal building services. This led to the development of a bespoke lighting system in conjunction with Zumtobel, with integrated fire protection, whilst the floor void acts as a plenum for the displacement system and also contains distribution for small power and data.



Development sketches - Primary and secondary services distribution route



Soffit panels with integrated services and bespoke lighting





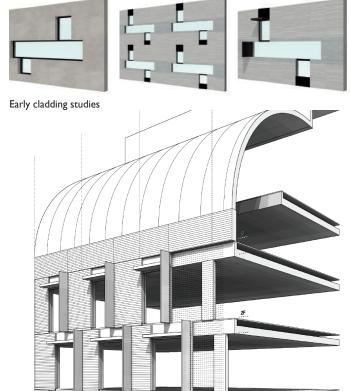
Soffit panels

Cladding

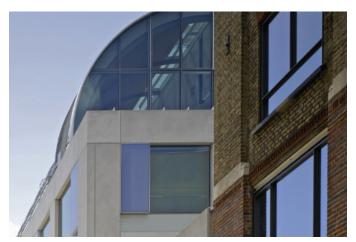
The façade is derived from a consideration of the elevations of the existing buildings. It is comprised of a frame of precast concrete that mirrors the superstructure. As with most other elements, the elevations are composed of prefabricated, self-finished components, assembled on site on a just-in-time basis. Large unitised glazed units are inserted into the frame with the pattern offset on successive floors to create a staggered rhythm on the elevation.

The use of coloured opaque spandrel panels and vertical units, minimises solar gain by employing a high level of insulation to the solid parts. The area of clear vision glazing is limited to around 48%, thus moderating the energy load on the building.









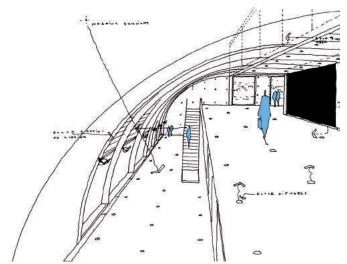
Completed Building

Barrel vault

The barrel vaulted roofs are a direct response to the rights of light envelope. The idea was to maximise the internal volume, minimise the area of the cladding, whilst creating a special space and giving an identifiable external form.

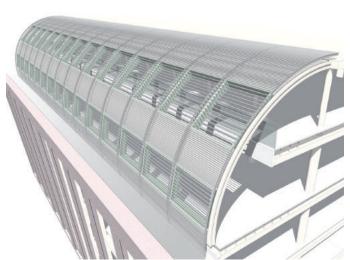
The design and construction of the barrel vault roof adheres to the stated aims of producing prefabricated, repetitive

components in controlled off-site conditions, which are then brought to site for assembly. Structural aluminium ribs are infilled with identically sized solid and glazed overlapping units which were pre-finished internally and externally. A timber lining system adds warmth to the appearance of the anodised aluminium panels and acoustic absorbency.









Proposed barrel vault



Construction Process

The following sequence of images describes the construction process. Around 80% (by volume) of the building was prefabricated offsite and assembled as a kit of parts following delivery.



Table being lifted to next storey



Formwork table to support precast soffit



Crane lowering precast biscuit



Precast biscuits being set out for pouring of slab





Preparation of reinforcing rods and post tension bars



Post tensioning of slab







Structural ducts



Site Photos

Key construction technologies:

Pre-fabricated pre-cast concrete soffit installation sequence



Table being lifted to next storey



Formwork table to support precast soffit



Crane lowering precast biscuit





Precast biscuits being set out for pouring of slab





Preparation of reinforcing rods and post tension bars





Post tensioning of slab

Site Photos

Key construction technologies:

Pre-fabricated unitised cladding



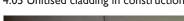






























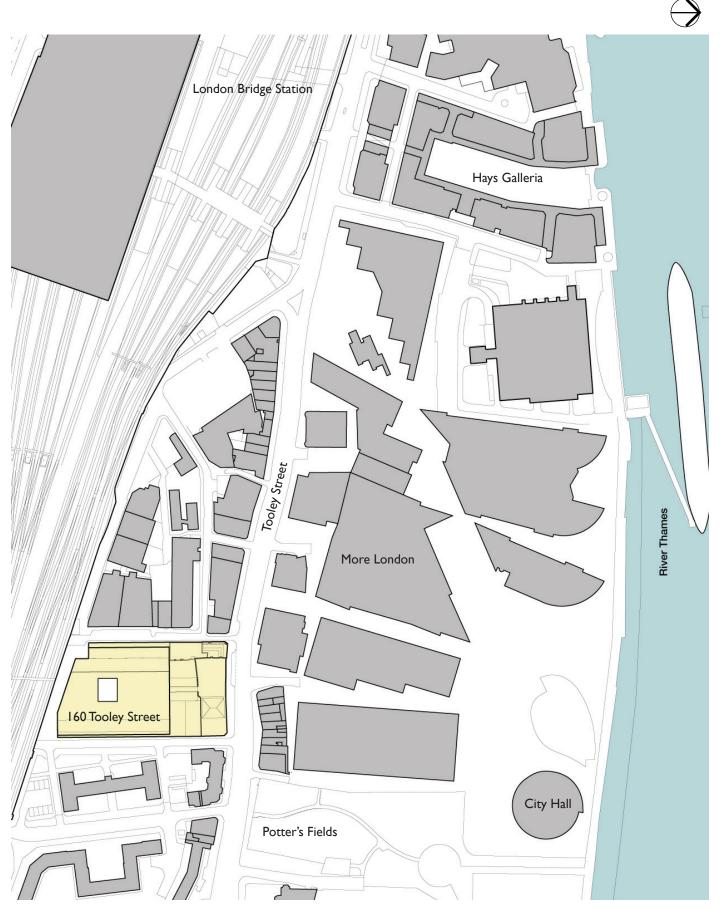




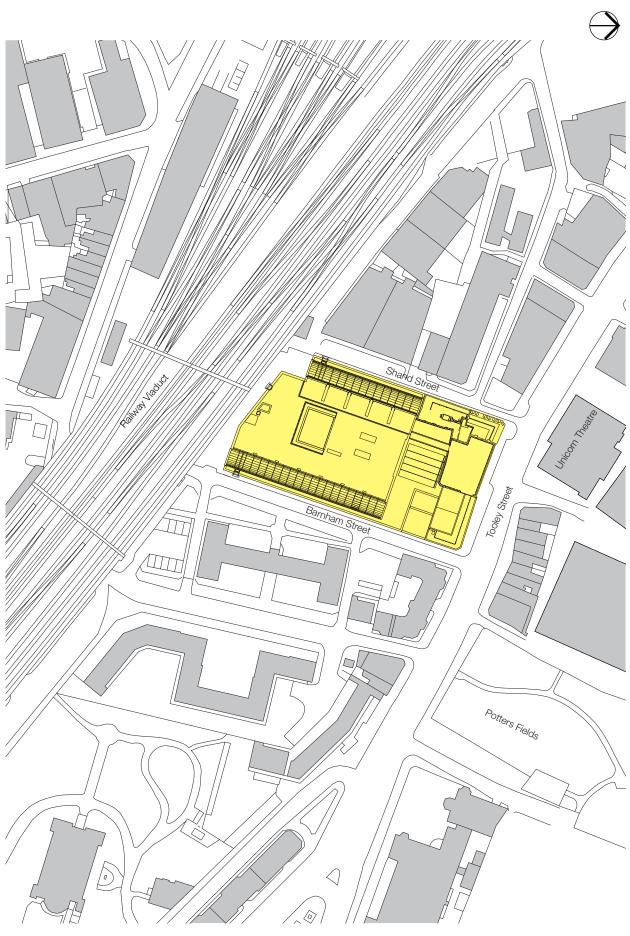


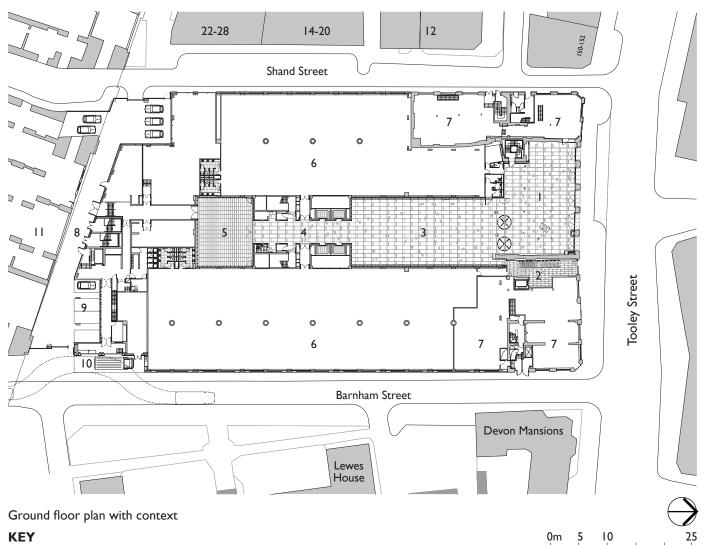
Installation of unitised cladding

Drawings



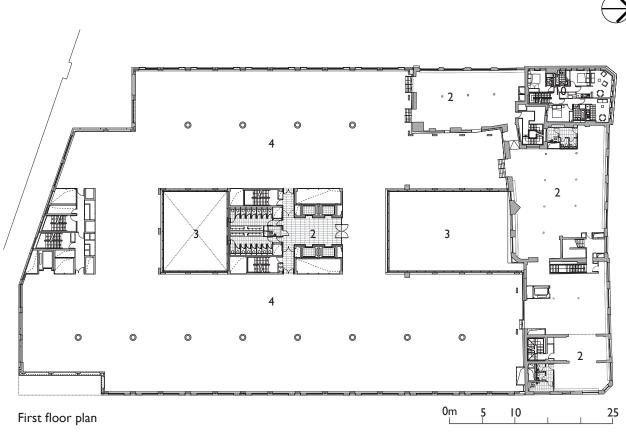
Site Location Plan



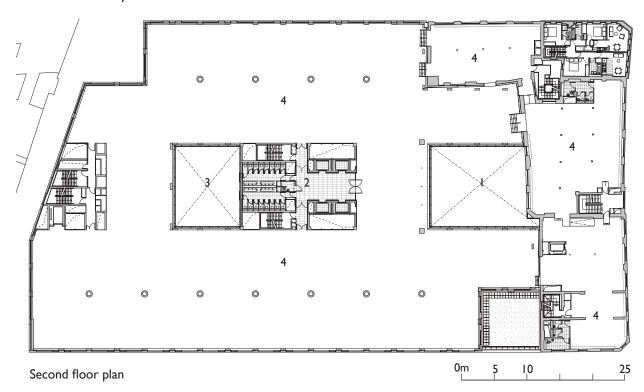


1 Main entrance loggia

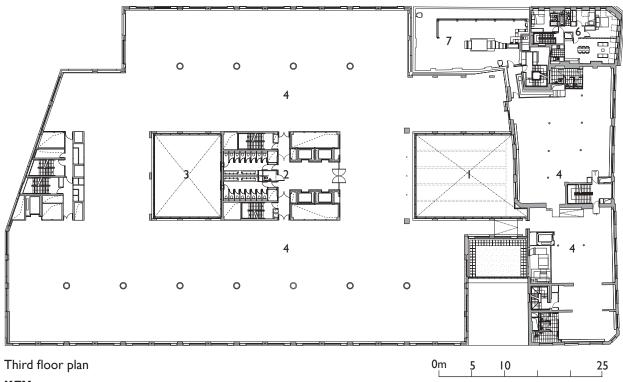
- 2 Secondary entrance
- Atrium 3
- Central core 4
- 5 External courtyard
- Office space
- Retail 7
- 8 Rear service yard
- Disabled parking
- 10 Loading bay
- 11 Railway viaduct



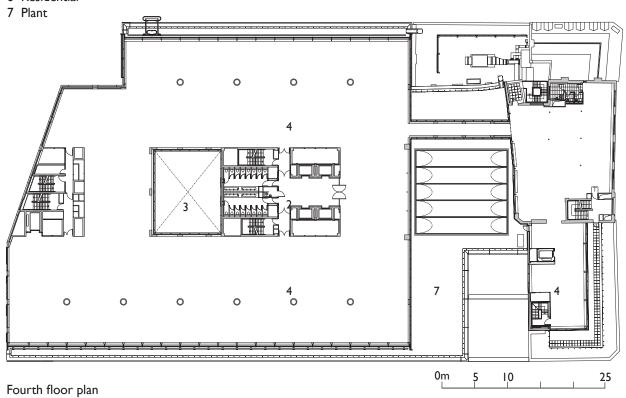
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- External courtyard
- 4 Office
- 5 Retail
- Rear service yard
- Disabled parking
- Loading bay Railway viaduct
- 10 Residential
- II Plant



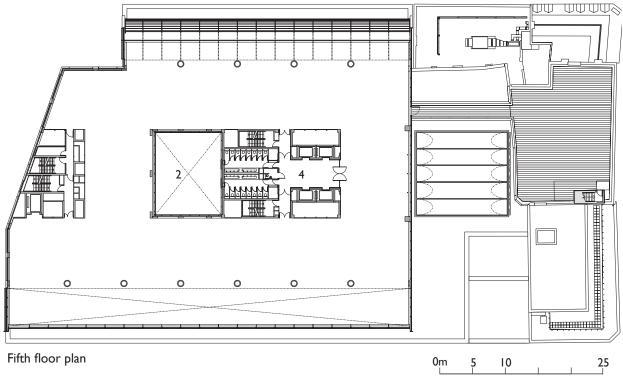




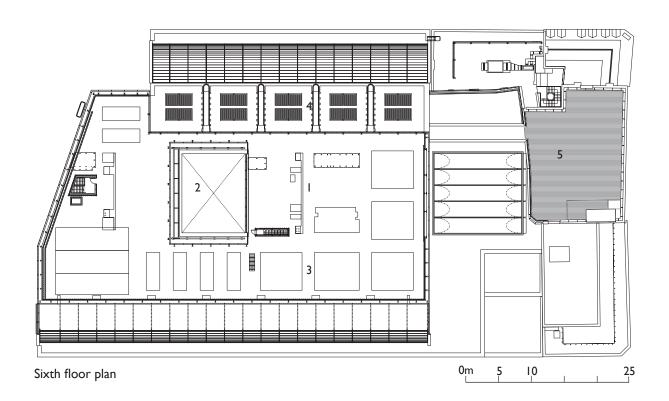
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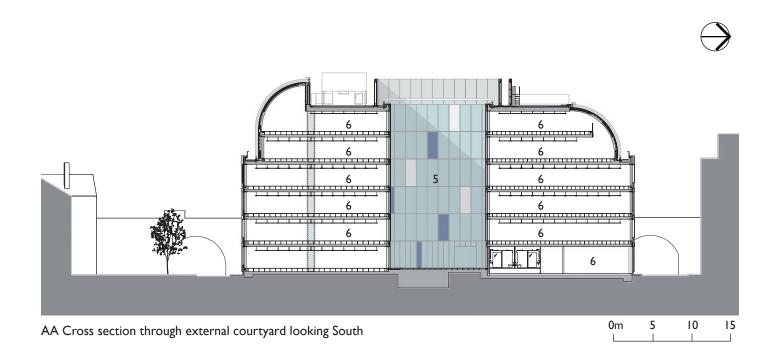


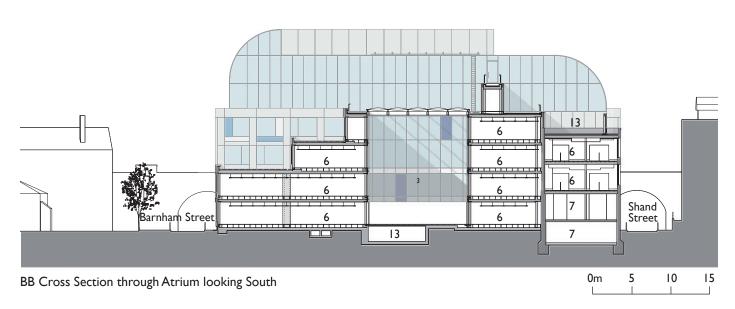




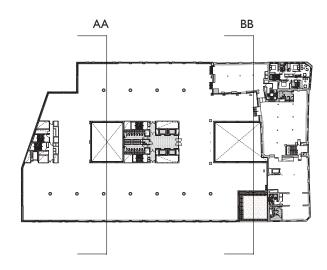
- I Central core
- 2 External Courtyard
- 3 Office Space
- 4 Plan
- 5 Roof Deck

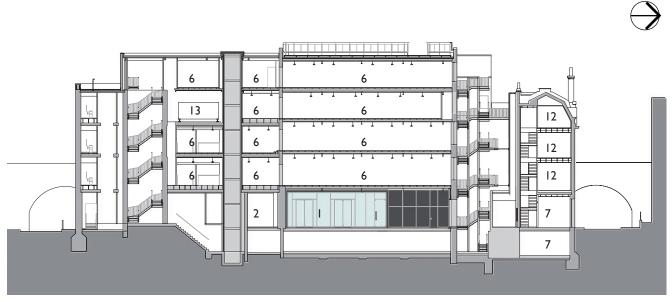






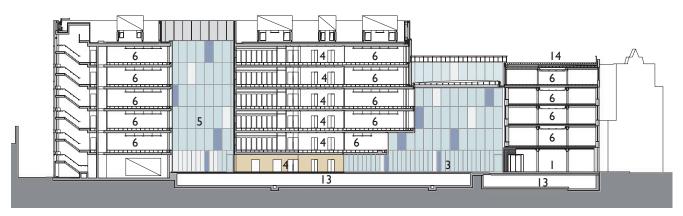
- I Main entrance loggia
- 2 Secondary entrance
- 3 Atrium
- 4 Central core
- 5 External courtyard
- 6 Office
- 7 Retail
- 8 Rear service yard
- 9 Disabled parking
- 10 Loading bay
- 11 Railway viaduct
- 12 Residential
- 13 Plant
- 14 Light roof deck





CC Cross Section through existing buildings

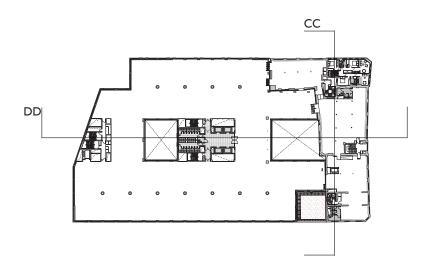
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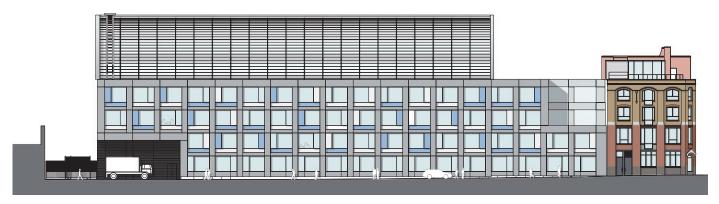


DD South-North Section through new & existing buildings

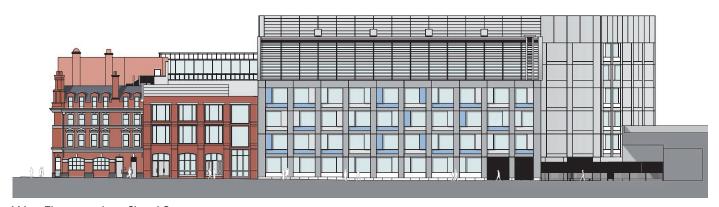
0m 5 10

- I Main entrance loggia
- 2 Secondary entrance
- 3 Atrium
- 4 Central core
- 5 External courtyard
- 6 Office
- 7 Retail
- 8 Rear service yard
- 9 Disabled parking
- 10 Loading bay
- II Railway viaduct
- 12 Residential
- 13 Plant
- 14 Light roof deck





East Elevation along Barnham Street



West Elevation along Shand Street

0m 5 10

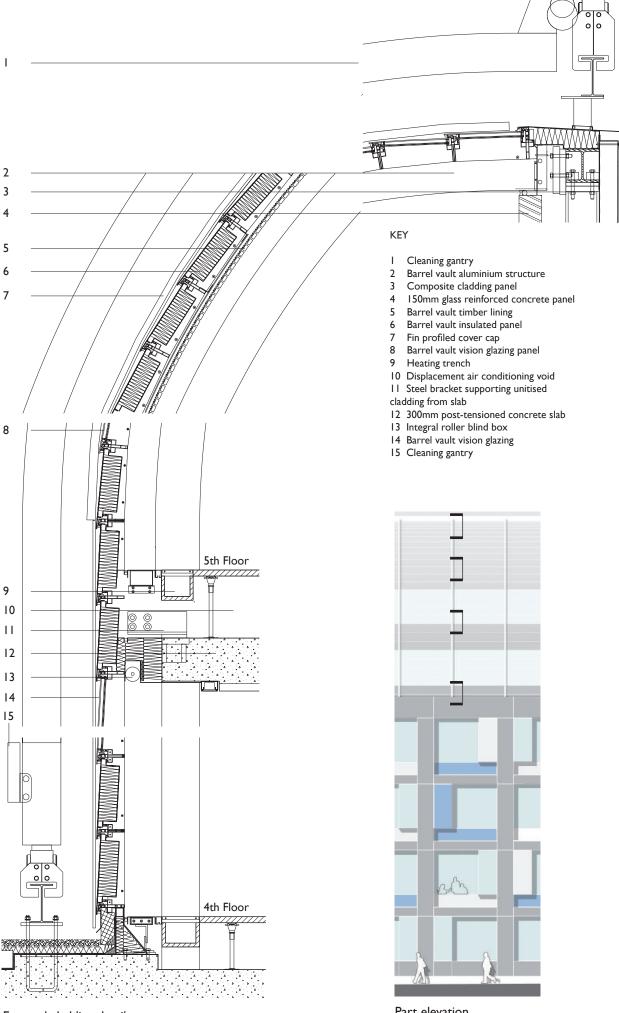


South Elevation along Rear Service Yard



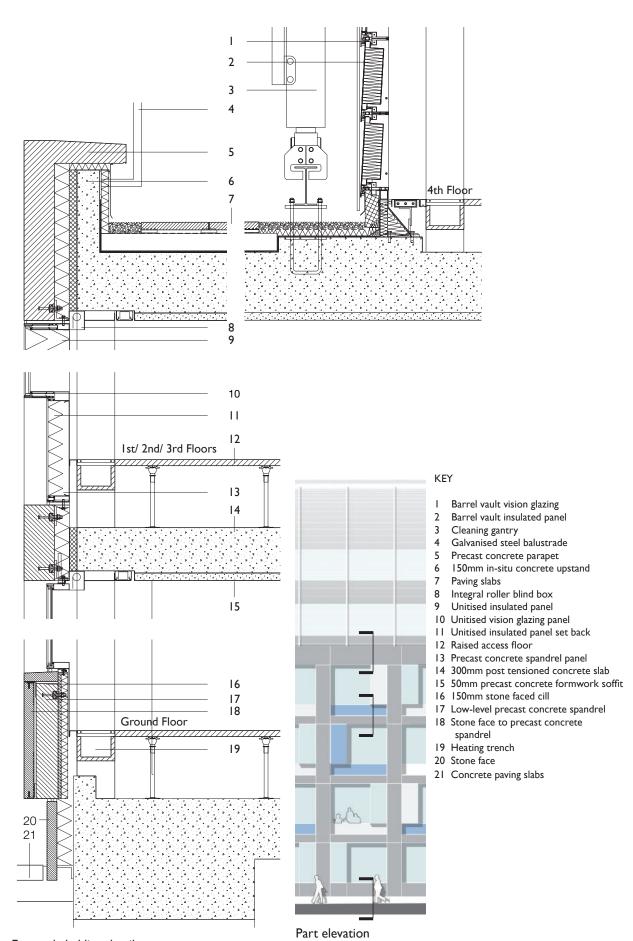
North Elevation along Tooley Street

0m 5 I₀0

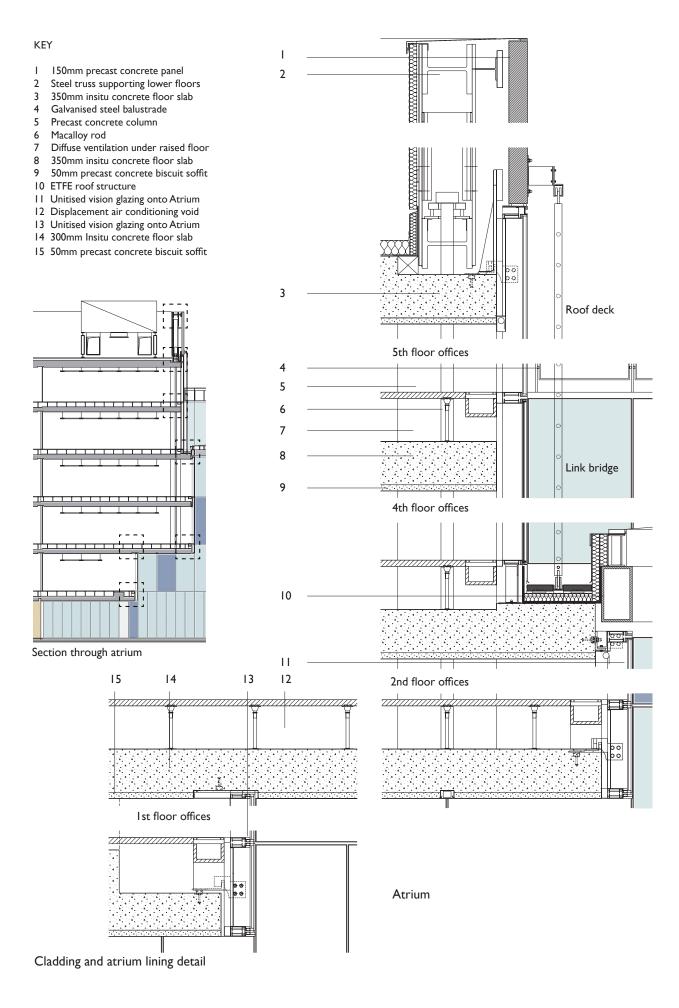


External cladding detail

Part elevation



External cladding detail



Final Photos



Aerial view A588_721 © Tim Soar

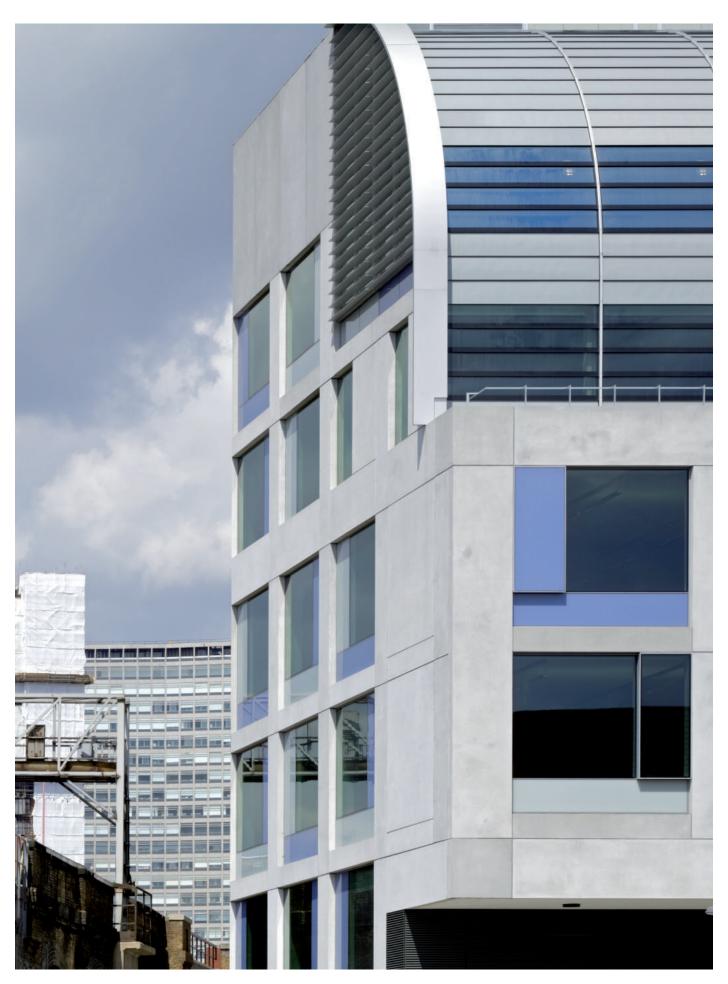


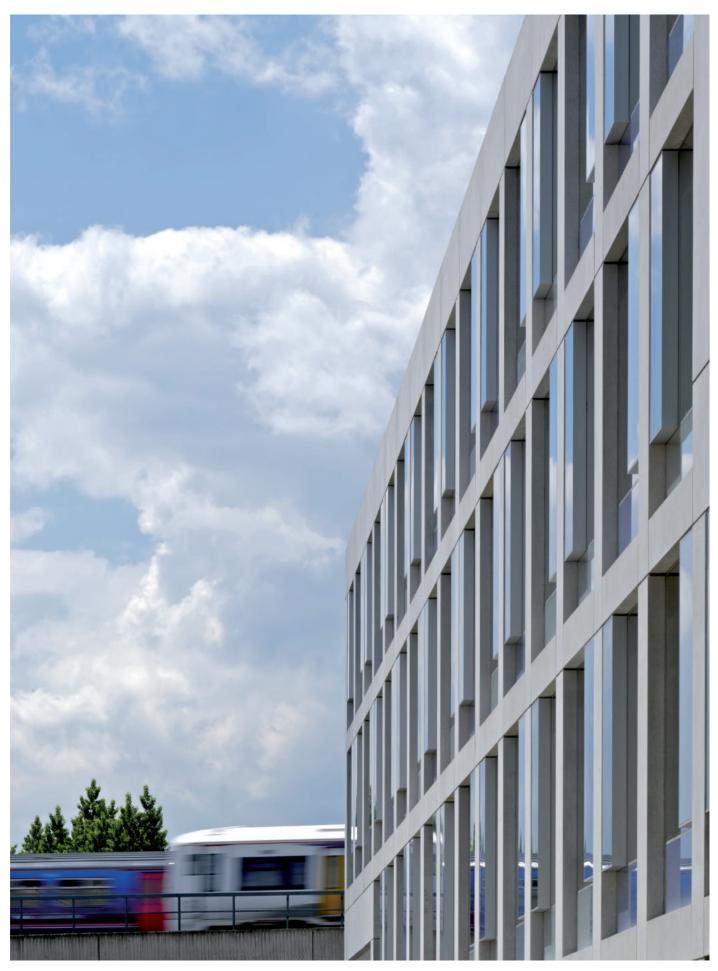
South façade overlooking train viaduct

A588_734_© Tim Soar

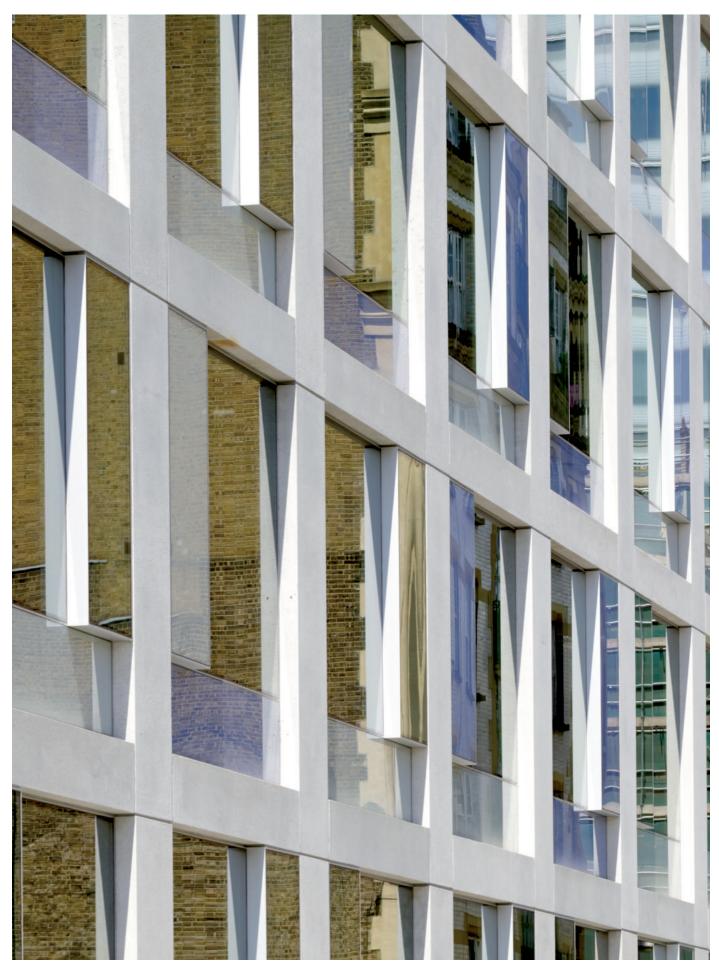


Barnham Street railway arch A588_735 © Tim Soar

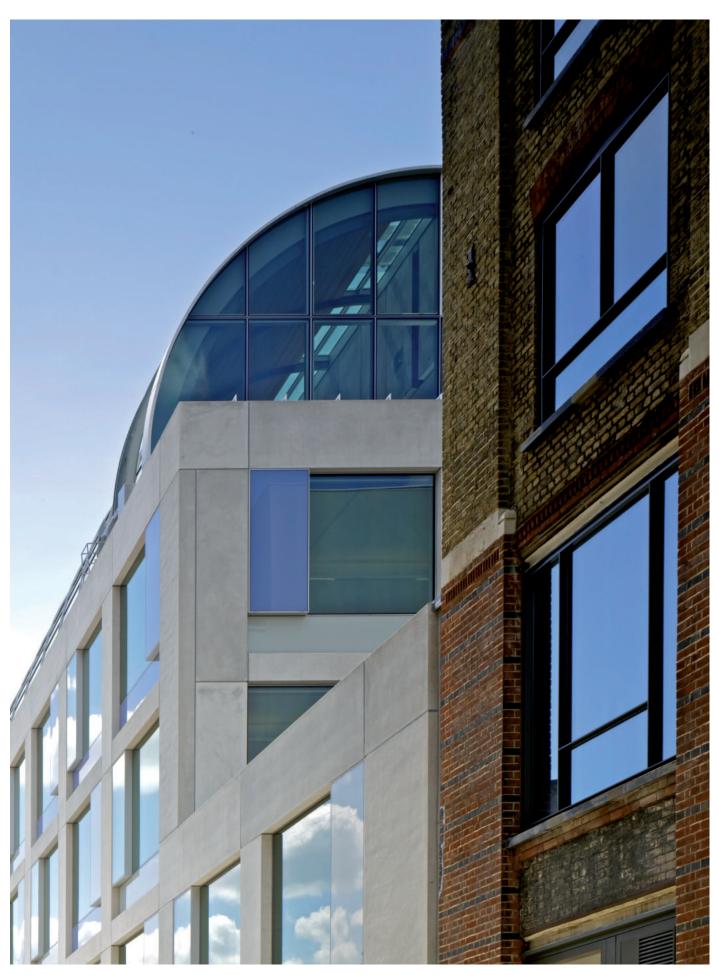




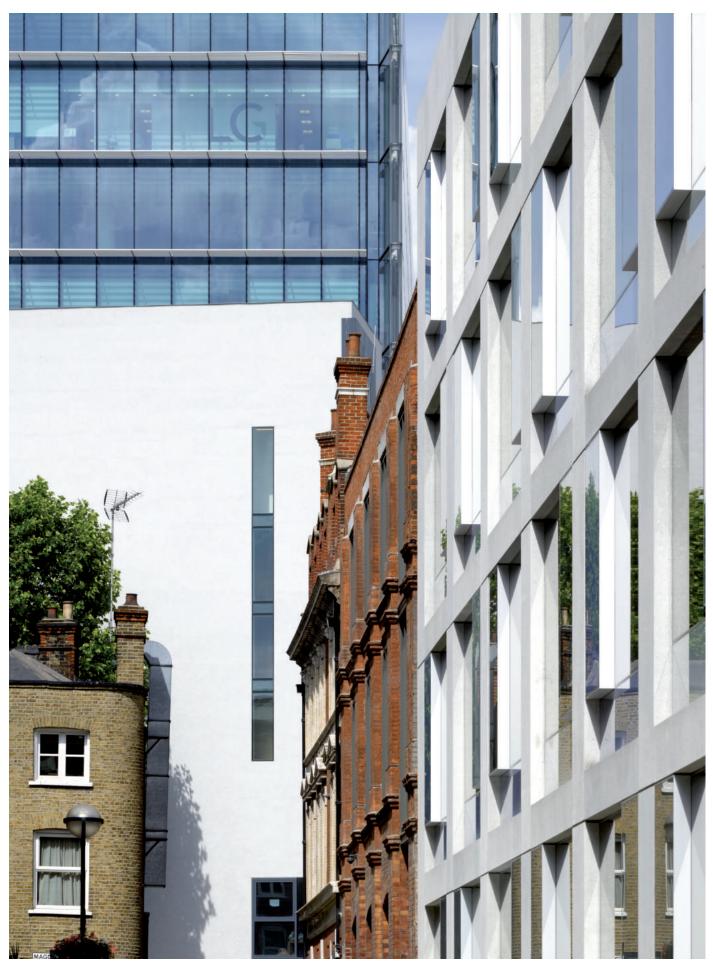
Barnham Street elevation A588_688 © Tim Soar



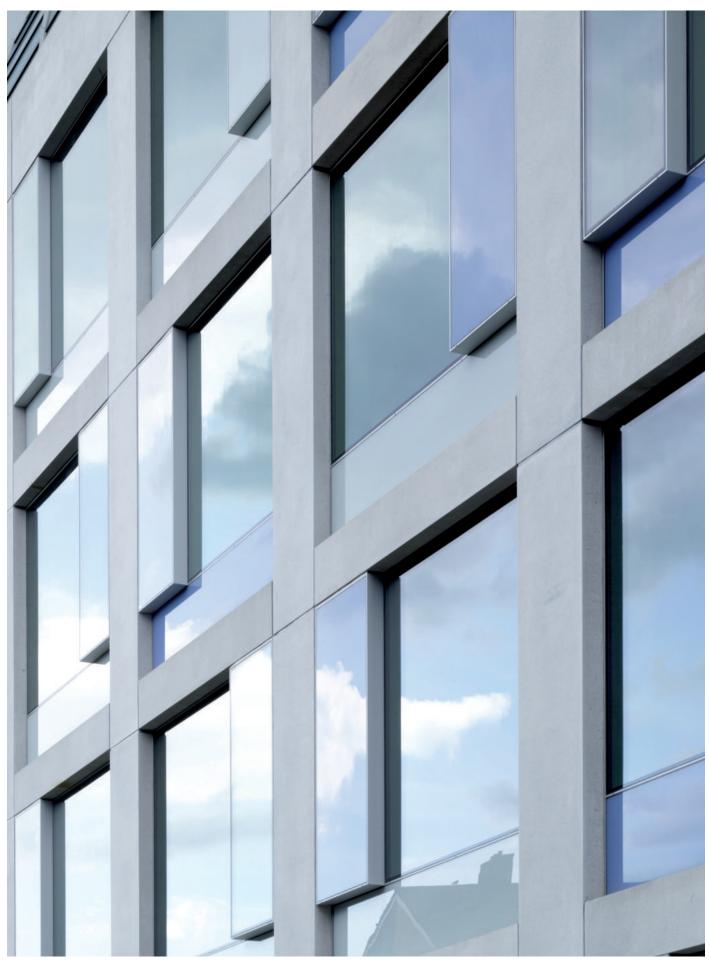
 $Barnham\ Street\ fa\varsigma ade\ -\ Punched\ windows\ with\ articulated\ projecting\ bays, in\ precast\ frame$



Detail view in Barnham Street - new façades reinterprets existing; barrel vault to top floors



View from Shand Street showing junction of old and new (More London in the background)



Barnham Street elevation A588_689 © Tim Soar



Site progress new build typical façade

A588_426_© Rob Parrish

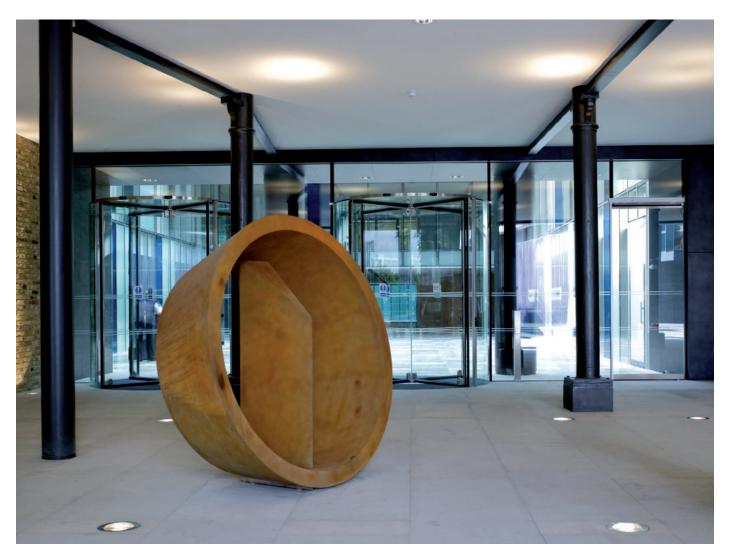


View from Tooley Street showing entrance loggia cut through retained buildings

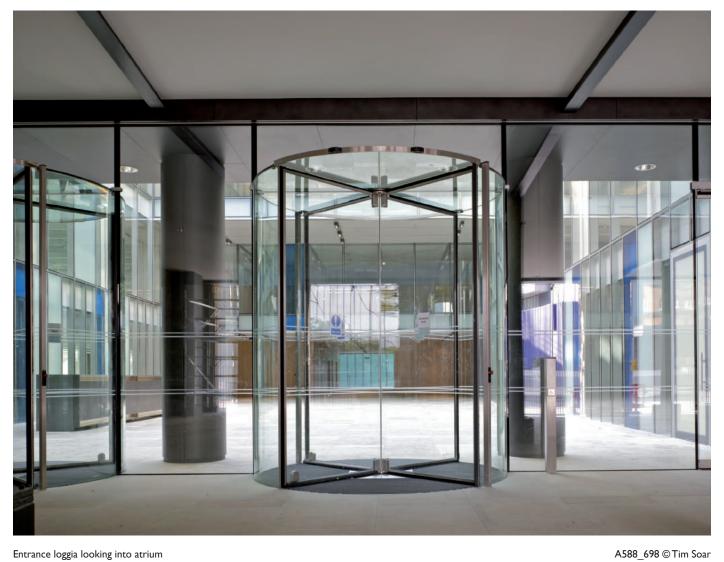


Entrance Loggia with artwork, with atrium space beyond

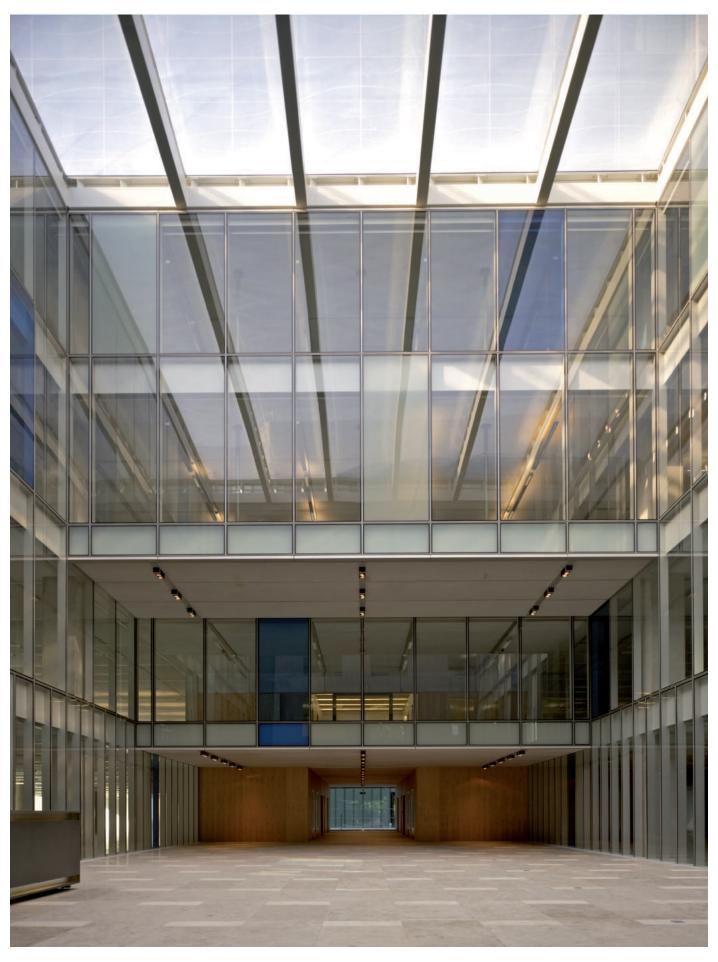
A588_719 © Tim Soar



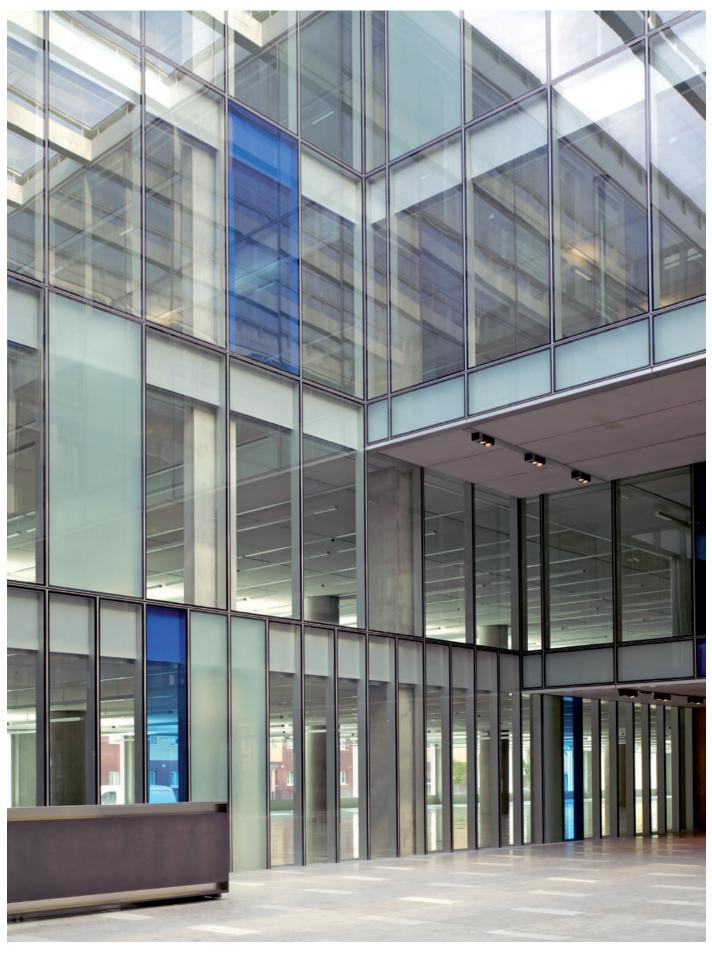
Entrance loggia A588_717 © Tim Soar



Entrance loggia looking into atrium



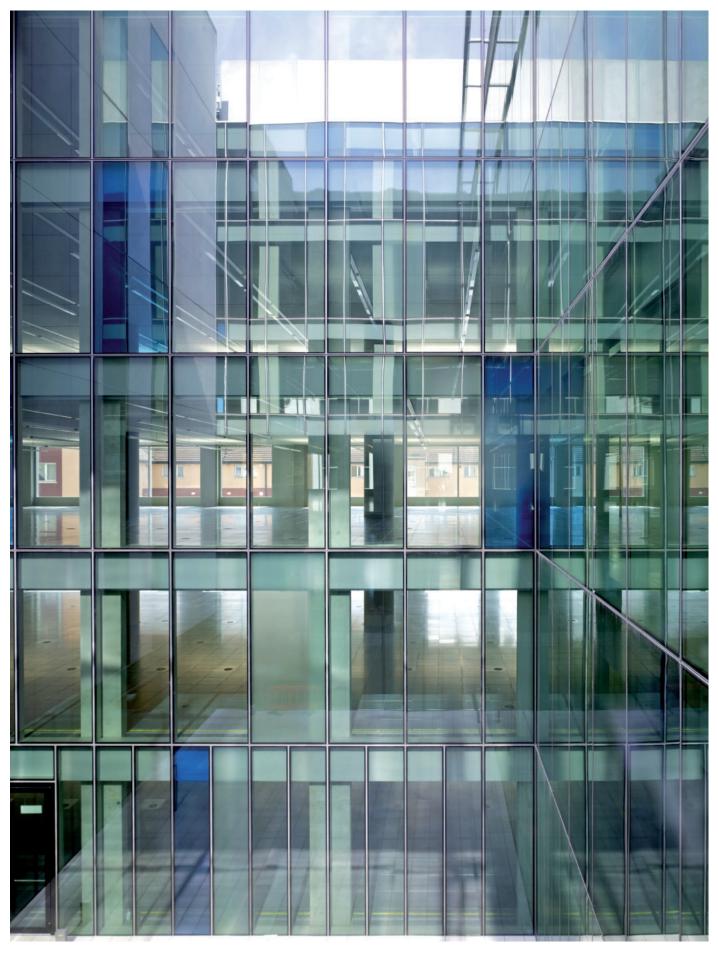
Atrium space with ETFE roof A588_680 © Tim Soar



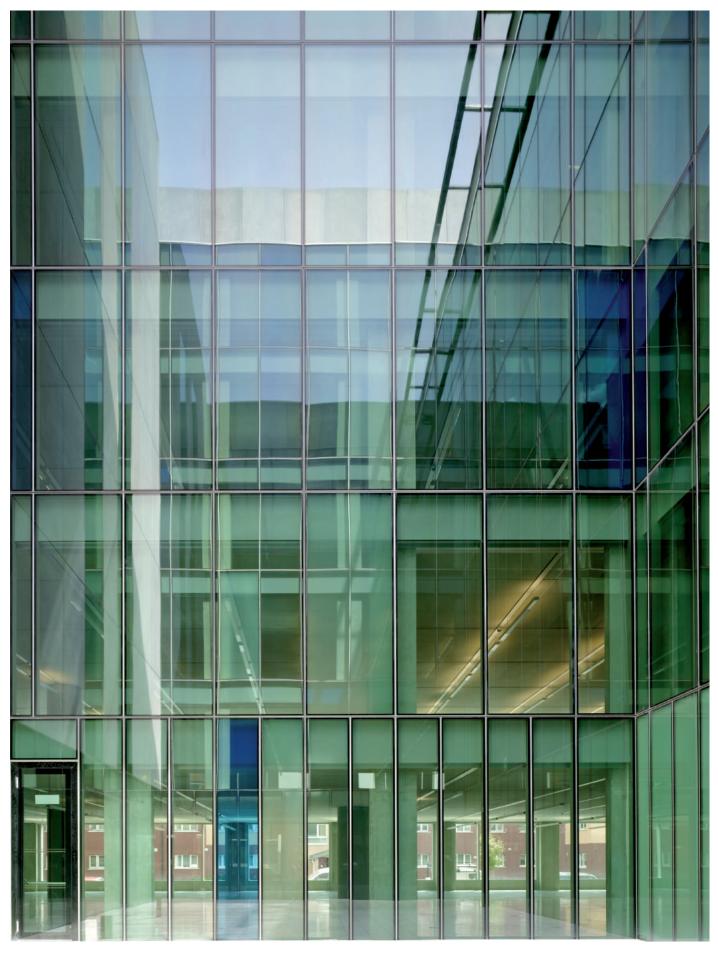
Atrium cladding A588_683 © Tim Soar



North wall of atrium A588_704 © Tim Soar



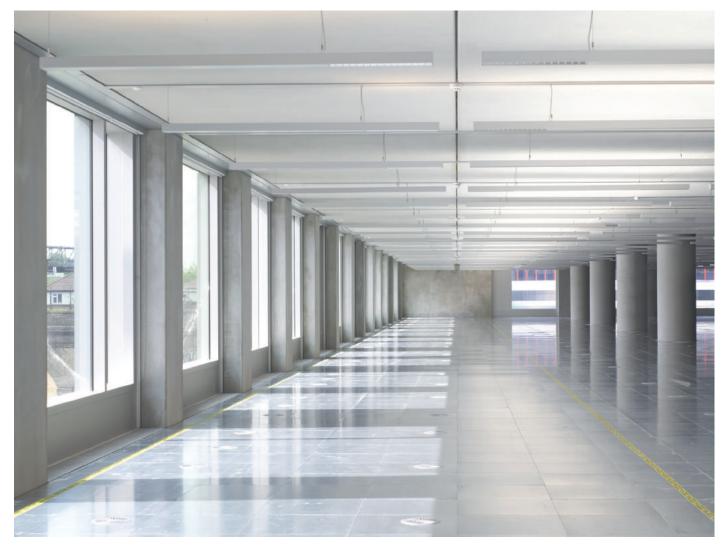
Courtyard cladding A588_701 © Tim Soar



Courtyard cladding A588_705 © Tim Soar



Typical office floor A588_685 © Tim Soar



Typical office floor A588_686 © Tim Soar

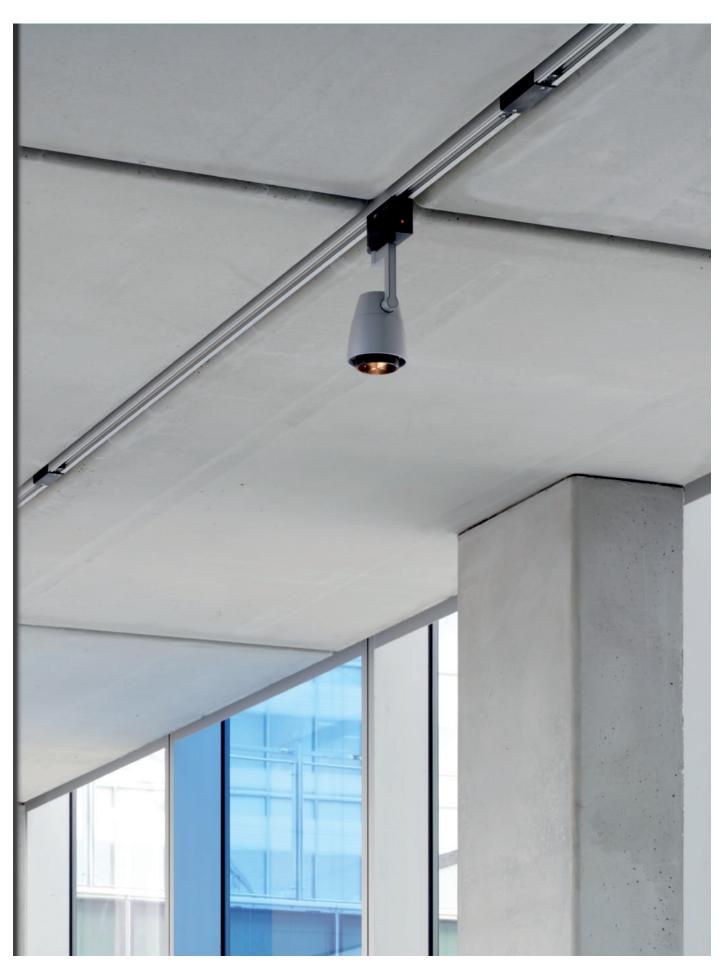


Upper storey overlooking atrium A588_684 © Tim Soar



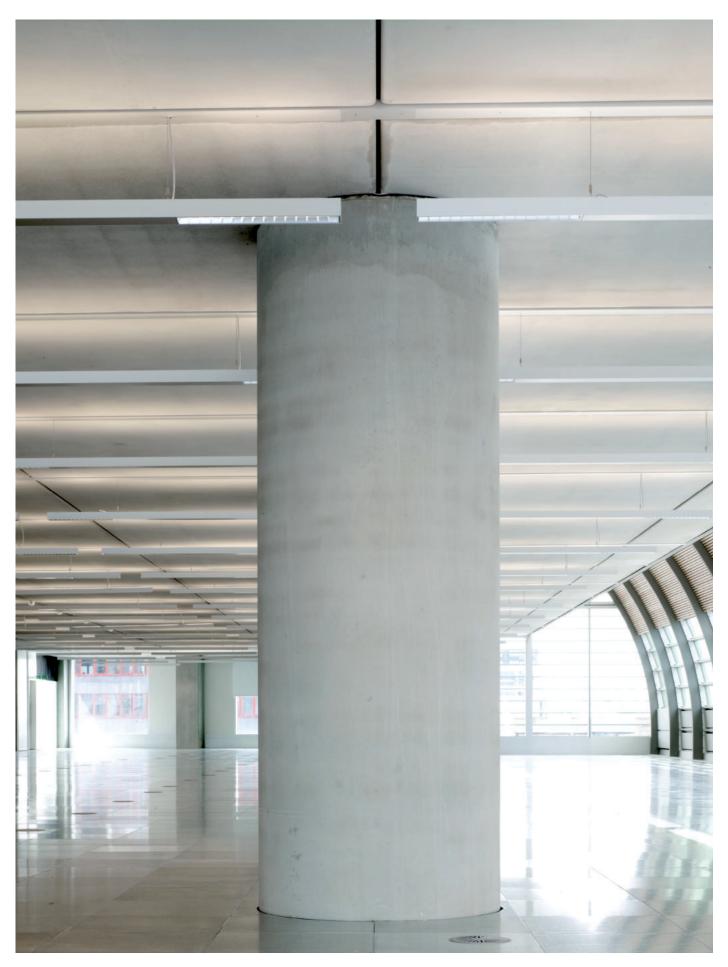
Opening between Victorian and new build

A588_670 © Tim Soar

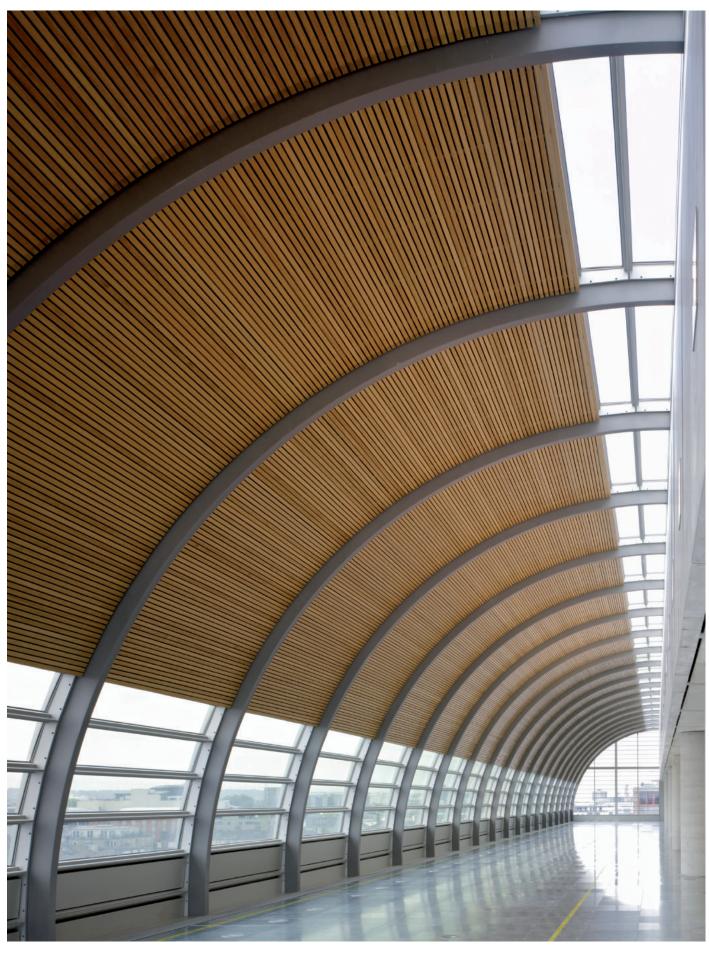


Pre-cast concrete soffit with atrium cladding behind

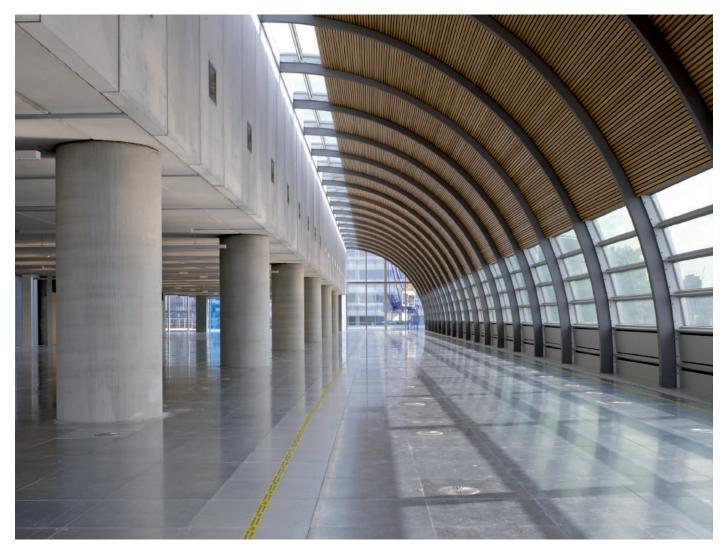




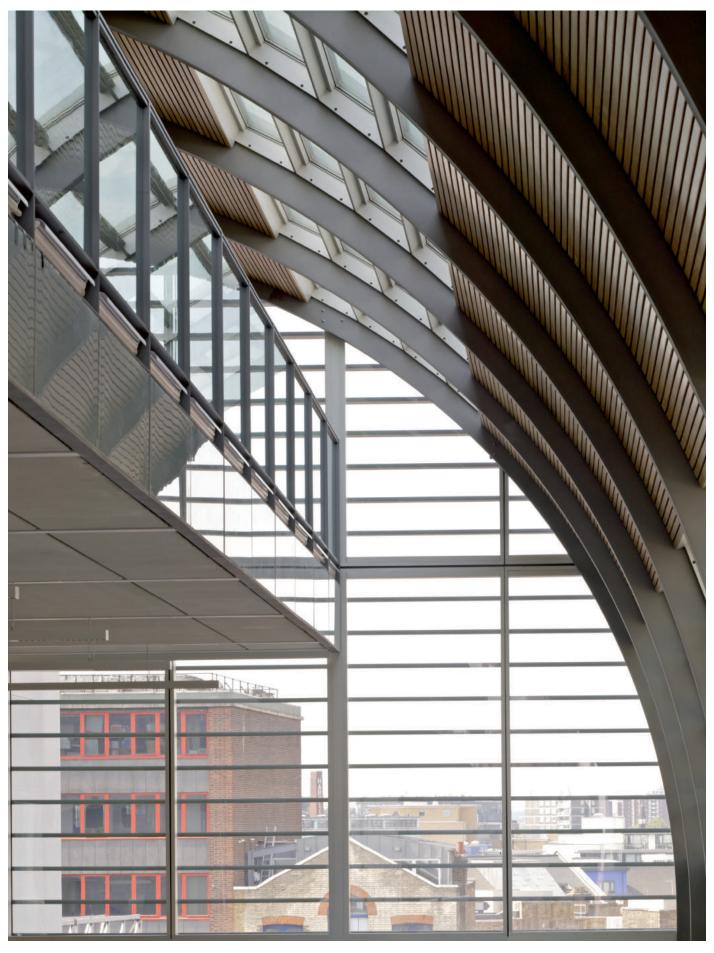




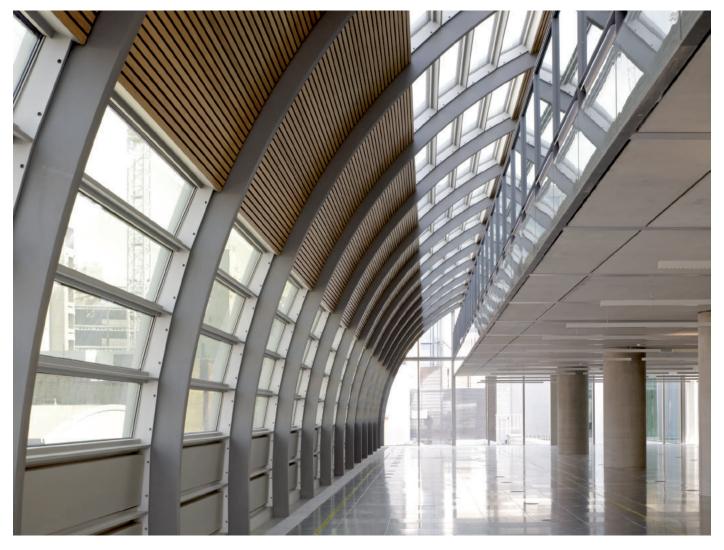
Barnham Street barrel vault A588_676© Tim Soar



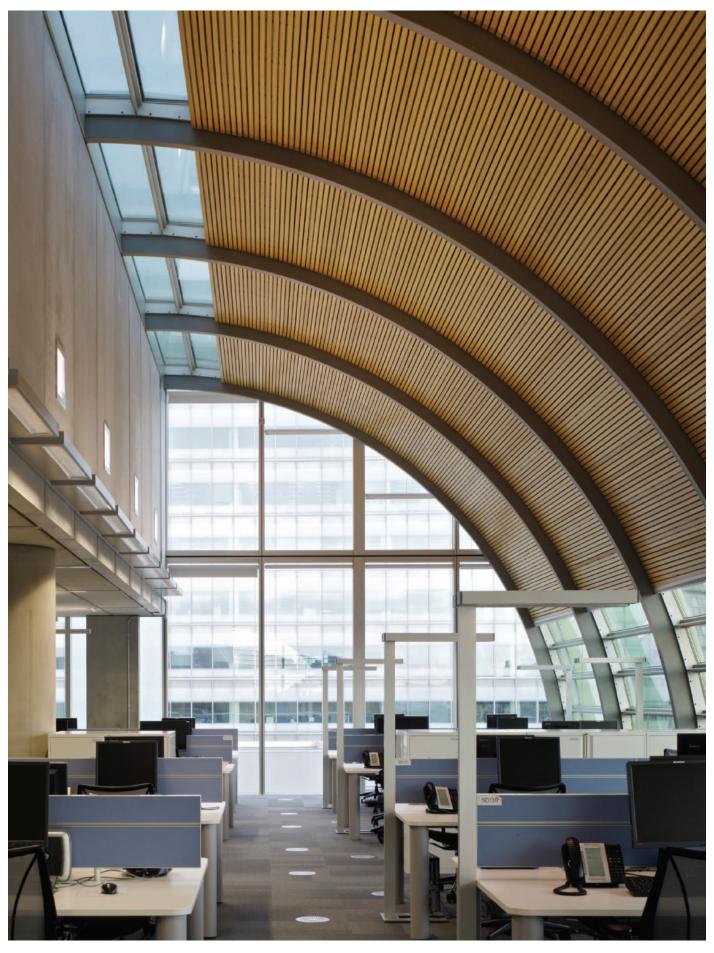
Barnham Street barrel vault A588_673 © Tim Soar



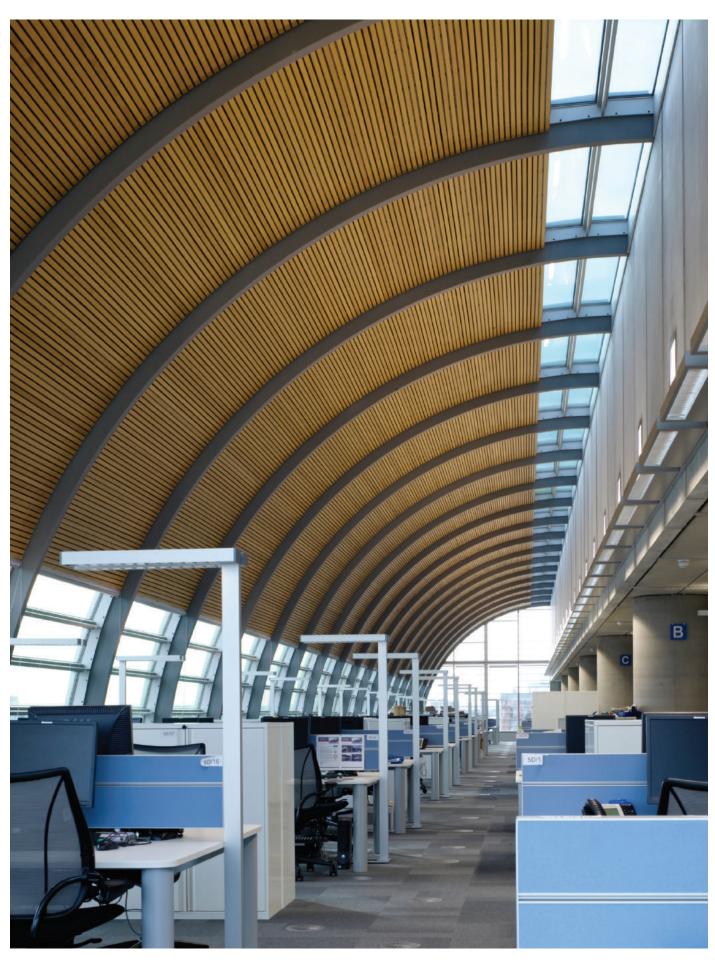
Shand Street barrel vault A588_700 © Tim Soar

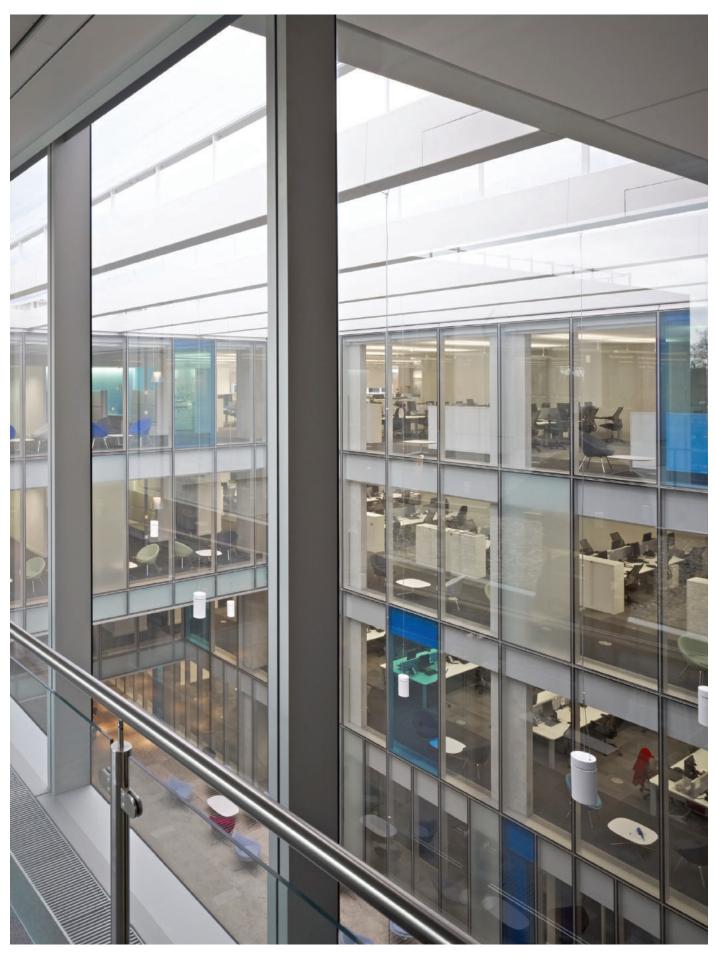


Shand Street barrel vault A588_699 © Tim Soar



Typical office floor A588_728 © Tim Soar





View looking down at the atrium A588_735 © Tim Soar



View from the atrium into office floors

A588_736 © Tim Soar